



District Health Assessment for Multiple District 305 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	118	0	118	0%	18	20	-2	3126	0	3126	1024	661	363	13.14%	3,289	26	33%	5	327	0%	32%	2%	15%	15	0	
305 N2	119	0	119	0%	33	6	27	3350	0	3350	1603	392	1211	56.62%	2,308	28	22%	5	96	0%	23%	0%	25%	23	7	
305 S	95	0	95	0%	13	2	11	1581	0	1581	466	241	225	16.59%	1,465	17	64%	11	28	0%	36%	2%	11%	19	5	GMT
	332	0	332	0%	64	28	36	8057	0	8057	3093	1294	1799	28.75%	7,062	24	38%	5	451	0%	30%	1%	17%	57	12	



District Health Assessment for Multiple District 306 through May 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	73	0	73	0%	7	7	0	1678	0	1678	408	393	15	0.90%	1,718	23	33%	8	127	14%	14%	0%	33%	25	12	
306 A2	94	0	94	0%	5	10	-5	2287	0	2287	369	377	-8	-0.35%	2,437	24	32%	9	150	0%	16%	0%	10%	25	12	
306 B1	85	0	85	0%	1	5	-4	2472	0	2472	357	322	35	1.44%	2,530	29	20%	5	69	0%	6%	1%	4%	21	12	
306 B2	105	0	105	0%	6	8	-2	2920	0	2920	426	291	135	4.85%	2,907	28	27%	7	104	13%	3%	1%	21%	24	12	
306 C1	108	0	108	0%	11	0	11	3072	0	3072	682	366	316	11.47%	2,669	28	19%	0	0	0%	5%	0%	14%	24	10	
306 C2	88	0	88	0%	4	5	-1	2191	0	2191	259	321	-62	-2.75%	2,359	25	41%	10	85	0%	1%	1%	17%	25	9	
	553	0	553	0%	34	35	-1	14620	0	14620	2501	2070	431	3.04%	14,620	26	28%	8	535	6%	7%	1%	16%	144	67	



District Health Assessment for Multiple District 315 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1	127	0	127	0%	31	7	24	3385	0	3385	1483	484	999	41.87%	2,649	27	33%	9	157	0%	30%	2%	31%	30	14	
315A2	101	0	101	0%	11	24	-13	2522	0	2522	767	767	0	0.00%	2,756	25	50%	8	574	0%	16%	4%	52%	18	10	
315A3	49	0	49	0%	13	43	-30	1412	0	1412	430	2000	-1570	-52.65%	3,447	29	29%	8	1,913	0%	59%	10%	53%	20	9	
315B1	125	0	125	0%	25	21	4	2898	0	2898	764	620	144	5.23%	2,785	23	26%	12	532	0%	73%	6%	4%	42	20	
315B2	106	0	106	0%	26	15	11	2557	0	2557	1434	956	478	22.99%	2,288	24	35%	6	286	0%	8%	0%	42%	21	10	
315B3	92	0	92	0%	21	3	18	2042	0	2042	1438	692	746	57.56%	1,351	22	35%	6	72	0%	45%	0%	36%	9	4	
315B4	88	0	88	0%	10	2	8	2805	0	2805	602	324	278	11.00%	2,776	32	16%	11	29	0%	24%	0%	22%	26	13	
	688	0	688	0%	137	115	22	17621	0	17621	6918	5843	1075	6.50%	18,052	26	32%	8	3,563	0%	36%	3%	32%	166	80	



District Health Assessment for Multiple District 316 through May 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	59	0	59	0%	6	0	6	2079	0	2079	317	207	110	5.59%	2,115	35	17%	0	0	0%	3%	0%	20%	12	5	
316 B	56	0	56	0%	2	5	-3	1597	0	1597	204	191	13	0.82%	1,748	29	46%	5	36	40%	2%	0%	5%	14	5	
316 D	190	0	190	0%	51	3	48	4643	0	4643	1612	378	1234	36.20%	4,156	24	44%	5	28	0%	56%	0%	12%	26	7	2nd VDG
316 G	69	0	69	0%	5	1	4	2509	0	2509	332	214	118	4.94%	2,559	36	28%	3	0	100%	0%	0%	9%	15	5	2nd VDG
316 H	45	0	45	0%	4	5	-1	1558	0	1558	258	459	-201	-11.43%	1,871	35	24%	13	96	0%	60%	0%	9%	11	5	2nd VDG
316 J	53	0	53	0%	9	1	8	1984	0	1984	679	177	502	33.87%	1,567	37	32%	4	18	0%	4%	0%	21%	12	5	
	472	0	472	0%	77	15	62	14370	0	14370	3402	1626	1776	14.10%	14,016	30	35%	7	178	20%	29%	0%	12%	90	32	



District Health Assessment for Multiple District 317 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	184	0	184	0%	30	17	13	5672	0	5672	1634	962	672	13.44%	5,372	31	14%	3	275	6%	29%	1%	5%	43	15	
317 B	103	0	103	0%	1	1	0	3519	0	3519	309	234	75	2.18%	3,546	34	21%	44	16	0%	39%	2%	4%	28	11	
317 C	125	0	125	0%	30	1	29	3492	0	3492	1118	273	845	31.92%	2,834	28	25%	2	15	0%	0%	0%	3%	22	10	
317 D	99	0	99	0%	4	3	1	3815	0	3815	480	395	85	2.28%	3,955	39	17%	6	38	0%	27%	0%	0%	20	9	
317 E	59	0	59	0%	10	3	7	2301	0	2301	713	175	538	30.52%	1,934	39	12%	4	50	0%	27%	2%	7%	12	6	
317 F	64	0	64	0%	4	3	1	1892	0	1892	339	194	145	8.30%	1,829	30	19%	7	42	33%	8%	0%	6%	16	6	
	634	0	634	0%	79	28	51	20691	0	20691	4593	2233	2360	12.87%	19,470	33	18%	5	436	7%	22%	1%	4%	141	57	



District Health Assessment for Multiple District 318 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	138	0	138	0%	13	4	9	4407	0	4407	1046	503	543	14.05%	4,022	32	17%	4	21	50%	26%	0%	15%	32	14	
318 B	124	0	124	0%	13	11	2	3870	0	3870	742	463	279	7.77%	3,767	31	22%	11	174	0%	35%	3%	48%	28	14	
318 C	126	0	126	0%	9	2	7	4343	0	4343	513	262	251	6.13%	4,185	34	16%	4	37	0%	31%	0%	36%	26	14	
318 D	172	0	172	0%	21	5	16	5818	0	5818	1057	625	432	8.02%	5,645	34	18%	3	97	0%	20%	1%	30%	39	21	
318 E	147	0	147	0%	10	4	6	5892	0	5892	942	632	310	5.55%	5,781	40	10%	5	81	0%	16%	0%	40%	34	16	
	707	0	707	0%	66	26	40	24330	0	24330	4300	2485	1815	8.06%	23,400	34	17%	7	410	8%	25%	1%	34%	159	79	



District Health Assessment for Multiple District 320 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	71	0	71	0%	6	3	3	2634	0	2634	459	192	267	11.28%	2,622	37	37%	4	16	67%	3%	0%	20%	12	5	2nd VDG
320 B	65	0	65	0%	9	5	4	2260	0	2260	710	242	468	26.12%	2,000	35	35%	18	63	20%	37%	0%	28%	15	4	
320 C	74	0	74	0%	19	0	19	2518	0	2518	739	253	486	23.92%	2,136	34	11%	0	0	0%	0%	0%	20%	13	4	GMT
320 D	158	0	158	0%	58	5	53	4358	0	4358	1612	535	1077	32.83%	3,417	28	25%	5	57	0%	39%	1%	1%	27	9	
320 E	67	0	67	0%	8	6	2	3095	0	3095	605	333	272	9.64%	2,910	46	19%	6	81	0%	55%	0%	33%	20	7	
320 F	76	0	76	0%	9	5	4	2666	0	2666	640	329	311	13.21%	2,440	35	22%	3	122	20%	24%	0%	34%	23	7	
320 G	78	0	78	0%	13	0	13	2762	0	2762	821	153	668	31.90%	2,355	35	3%	0	0	0%	0%	0%	29%	18	6	
	589	0	589	0%	122	24	98	20293	0	20293	5586	2037	3549	21.20%	17,880	34	22%	7	339	17%	24%	0%	20%	128	42	



District Health Assessment for Multiple District 321 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	57	0	57	0%	8	3	5	1699	0	1699	273	230	43	2.60%	1,764	30	32%	16	52	0%	70%	2%	32%	10	5	
321A2	146	0	146	0%	21	13	8	3868	0	3869	1595	426	1169	43.30%	4,042	26	36%	6	87	23%	45%	0%	5%	48	16	
321A3	105	0	105	0%	23	11	12	2183	0	2183	659	341	318	17.05%	2,050	21	49%	11	197	0%	45%	0%	25%	24	10	
321B1	109	0	109	0%	21	11	10	3264	0	3264	882	773	109	3.45%	3,309	30	32%	16	242	9%	1%	0%	22%	22	11	
321B2	62	1	63	0%	8	1	7	1878	20	1898	440	224	216	12.84%	1,797	30	35%	3	20	0%	46%	2%	27%	8	5	
321C1	163	0	163	0%	10	7	3	4546	0	4546	695	491	204	4.70%	4,659	28	40%	16	94	0%	36%	3%	35%	46	22	
321C2	76	0	76	0%	7	10	-3	2854	0	2854	469	543	-74	-2.53%	3,225	38	17%	11	304	10%	16%	1%	9%	19	10	
321 D	135	0	135	0%	20	11	9	4075	0	4075	996	744	252	6.59%	4,016	30	35%	20	251	0%	44%	1%	10%	56	18	
321 E	96	0	96	0%	8	5	3	2920	0	2920	309	431	-122	-4.01%	3,096	30	24%	11	124	0%	2%	0%	23%	29	16	
321 F	149	0	149	0%	19	4	15	4198	0	4198	1015	445	570	15.71%	3,877	28	35%	19	35	0%	34%	0%	7%	38	13	
	1098	1	1099	0%	145	76	69	31485	20	31506	7333	4648	2685	9.32%	31,835	29	35%	13	1,406	7%	33%	1%	18%	300	126	



District Health Assessment for Multiple District 322 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	86	0	86	0%	14	1	13	3479	0	3479	939	371	568	19.51%	3,188	40	9%	3	8	0%	55%	0%	19%	20	7	
322 B1	76	0	76	0%	9	9	0	3248	0	3248	506	390	116	3.70%	3,588	43	5%	3	113	11%	18%	0%	14%	11	0	
322 B2	88	0	88	0%	12	3	9	3022	0	3022	629	248	381	14.43%	2,980	34	32%	12	9	67%	27%	1%	10%	18	9	
322C1	120	0	120	0%	21	16	5	3457	0	3457	926	497	429	14.17%	3,430	29	20%	5	281	0%	53%	1%	17%	26	11	
322C2	57	0	57	0%	13	5	8	2399	0	2399	661	261	400	20.01%	2,146	42	5%	5	108	0%	0%	0%	35%	13	6	
322C3	93	0	93	0%	10	23	-13	3077	0	3077	505	924	-419	-11.99%	3,485	33	29%	6	506	0%	34%	0%	38%	23	9	
322C4	43	0	43	0%	2	0	2	1313	0	1313	258	124	134	11.37%	1,267	31	28%	0	0	0%	49%	0%	33%	12	5	
322C5	50	0	50	0%	3	1	2	1561	0	1561	380	192	188	13.69%	1,454	31	26%	5	24	0%	10%	0%	34%	11	5	
322 D	79	0	79	0%	5	4	1	3020	0	3020	458	461	-3	-0.10%	3,042	38	14%	2	132	25%	29%	1%	14%	17	8	
322 E	127	0	127	0%	9	11	-2	4460	0	4460	675	472	203	4.77%	4,597	35	21%	6	184	9%	40%	2%	15%	31	15	
322 F	121	0	121	0%	13	6	7	3956	0	3956	867	512	355	9.86%	3,794	33	13%	2	81	50%	20%	1%	11%	25	10	
322 G	82	0	82	0%	19	7	12	3360	0	3360	858	759	99	3.04%	3,384	41	17%	7	186	29%	21%	1%	22%	18	8	
	1022	0	1022	0%	130	86	44	36352	0	36352	7662	5211	2451	7.23%	36,355	36	18%	5	1,632	12%	32%	1%	20%	225	93	



District Health Assessment for Multiple District 3231 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1	71	0	71	0%	19	5	14	1762	0	1762	356	163	193	12.30%	1,703	25	48%	32	45	60%	3%	0%	4%	8	3	
3231A2	96	0	96	0%	7	7	0	3575	0	3575	694	394	300	9.16%	3,562	37	27%	20	38	57%	0%	0%	3%	21	8	
3231A3	130	0	130	0%	8	7	1	7139	0	7147	842	556	286	4.17%	7,444	55	32%	14	86	14%	8%	0%	8%	19	6	
	297	0	297	0%	34	19	15	12476	0	12484	1892	1113	779	6.66%	12,709	42	34%	21	169	42%	4%	0%	6%	48	17	



District Health Assessment for Multiple District 3232 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	76	0	76	0%	10	8	2	3131	0	3131	551	304	247	8.56%	3,764	41	29%	2	80	25%	3%	1%	24%	10	5	
3232B2	83	0	83	0%	35	4	31	4995	0	4995	1391	363	1028	25.91%	4,611	60	18%	3	63	0%	8%	0%	27%	10	5	
3232F1	118	0	118	0%	45	1	44	4202	0	4202	1696	299	1397	49.80%	2,997	36	26%	2	0	100%	11%	0%	12%	15	7	
3232F2	78	0	78	0%	5	3	2	3056	0	3056	387	220	167	5.78%	3,194	39	24%	7	47	0%	36%	0%	6%	15	4	
3232 J	59	0	59	0%	4	3	1	2513	0	2513	262	174	88	3.63%	2,644	43	24%	5	52	0%	20%	0%	8%	12	7	
	414	0	414	0%	99	19	80	17897	0	17897	4287	1360	2927	19.55%	17,210	43	24%	3	242	16%	15%	0%	15%	62	28	



District Health Assessment for Multiple District 3233 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	123	0	123	0%	26	3	23	3081	0	3081	769	308	461	17.60%	2,817	25	41%	6	47	0%	44%	1%	32%	27	11	
3233E1	167	0	167	0%	12	24	-12	5532	0	5532	1039	825	214	4.02%	5,762	33	33%	8	374	0%	56%	6%	10%	48	14	GST
3233E2	206	0	206	0%	13	13	0	5786	0	5786	689	667	22	0.38%	6,103	28	50%	7	186	15%	53%	0%	10%	52	17	2nd VDG
3233G1	202	1	203	0%	7	20	-13	3624	127	3751	546	542	4	0.11%	4,548	18	68%	5	269	0%	29%	0%	30%	35	11	
3233G2	113	0	113	0%	10	7	3	2632	0	2632	396	467	-71	-2.63%	2,634	23	42%	8	68	14%	16%	0%	35%	27	8	
	811	1	812	0%	68	67	1	20655	127	20782	3439	2809	630	3.13%	21,864	26	48%	7	944	4%	41%	1%	22%	189	61	



District Health Assessment for Multiple District 3234 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	66	0	66	0%	8	2	6	2581	0	2581	615	177	438	20.44%	2,174	39	15%	12	33	0%	30%	0%	14%	34	10	
3234D2	128	0	128	0%	16	23	-7	7646	0	7646	2300	1535	765	11.12%	7,354	60	10%	10	403	13%	26%	2%	4%	28	8	
3234H1	107	0	107	0%	23	5	18	3903	0	3903	1330	325	1005	34.68%	3,059	36	13%	8	82	0%	28%	0%	4%	26	10	
3234H2	80	0	80	0%	6	6	0	3283	0	3283	729	458	271	9.00%	3,321	41	29%	7	182	0%	40%	0%	44%	26	9	
	381	0	381	0%	53	36	17	17413	0	17413	4974	2495	2479	16.60%	15,908	46	16%	9	700	8%	30%	1%	14%	114	37	



District Health Assessment for Multiple District 324 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324A1	187	0	187	0%	11	3	8	6157	0	6157	1489	659	830	15.58%	5,657	33	19%	3	48	0%	6%	0%	12%	32	11	2nd VDG
324A2	216	0	216	0%	14	6	8	9498	0	9498	2366	1003	1363	16.75%	8,641	44	7%	4	128	50%	0%	0%	3%	54	14	
324A3	98	0	98	0%	4	5	-1	3520	0	3520	539	332	207	6.25%	3,548	36	16%	5	109	20%	5%	0%	2%	35	11	
324A4	146	0	146	0%	15	5	10	5349	0	5349	1298	612	686	14.71%	5,041	37	8%	5	106	20%	0%	0%	1%	29	10	
324A5	61	0	61	0%	5	3	2	2288	0	2288	660	247	413	22.03%	1,993	38	15%	3	77	0%	0%	0%	10%	10	5	
324A6	155	0	155	0%	31	23	8	5282	0	5282	2045	1520	525	11.04%	5,057	34	24%	6	485	0%	0%	0%	12%	34	14	
324A8	64	0	64	0%	9	8	1	2034	0	2034	964	478	486	31.40%	2,297	32	33%	3	59	100%	3%	0%	8%	11	4	
324B1	113	2	115	0%	14	0	14	7403	315	7718	2031	802	1229	18.94%	7,315	66	7%	0	0	0%	4%	0%	19%	26	7	
324B2	170	0	170	0%	7	9	-2	7956	0	7956	1126	1075	51	0.65%	11,429	47	6%	9	309	0%	8%	0%	5%	36	11	GST
324B3	179	0	179	0%	13	3	10	6741	0	6741	1346	682	664	10.93%	6,635	38	18%	4	117	67%	16%	0%	39%	32	8	
324B4	156	0	156	0%	14	6	8	5626	0	5626	978	1083	-105	-1.83%	5,330	36	18%	9	110	17%	24%	0%	8%	34	9	
324B5	116	0	116	0%	13	1	12	4945	0	4945	3319	2151	1168	30.92%	4,177	43	41%	4	11	0%	14%	0%	35%	14	3	
	1661	2	1663	0%	150	72	78	66799	315	67114	18161	10644	7517	12.61%	67,120	40	16%	6	1,559	22%	7%	0%	13%	347	107	



District Health Assessment for Multiple District 325 through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership						Member Strength		Cancellation		Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	305	0	305	0%	44	13	31	7345	0	7345	2052	844	1208	19.68%	6,847	24	29%	3	222	0%	42%	0%	4%	61	29	
325A2	232	0	232	0%	45	10	35	6180	0	6180	2126	586	1540	33.19%	5,088	27	24%	7	145	10%	53%	2%	5%	50	25	
325B1	564	0	564	0%	118	33	85	15476	0	15477	5289	1578	3711	31.54%	12,506	27	15%	5	591	3%	55%	0%	3%	137	68	
325B2	516	0	516	0%	160	32	128	12800	0	12800	5515	1284	4231	49.38%	8,953	25	16%	5	618	0%	59%	1%	12%	108	54	
	1617	0	1617	0%	367	88	279	41801	0	41802	14982	4292	10690	34.36%	33,394	26	19%	5	1,576	2%	54%	1%	6%	356	176	



District Health Assessment for District 351 through May 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financial	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	112	0	112	0%	4	6	-2	2177	0	2177	429	471	-42	-1.89%	2,258	19	56%	15	136	50%	16%	0%	4%	28	14	
	112	0	112	0%	4	6	-2	2177	0	2177	429	471	-42	-1.89%	2,258	19	56%	15	136	50%	16%	0%	4%	28	14	



District Health Assessment for Ident 5791 - BAHRAIN - UND through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	102	0	102	6	1	5	5.15%	81	26	25%	0	0	0%	50%	0%	50%	0	0	
	4	0	4	0%	0	0	0	102	0	102	6	1	5	5.15%	81	26	25%	0	0	0%	50%	0%	50%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through May 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES	7	0	7	0%	1	0	1	203	0	203	51	9	42	26.09%	168	29	14%	0	0	0%	29%	0%	86%	0	0	
	7	0	7	0%	1	0	1	203	0	203	51	9	42	26.09%	168	29	14%	0	0	0%	29%	0%	86%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.